Carbon Reduction Plan

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Version 1.0

Classification: **PUBLIC**

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1 Commitment to Net Zero and Executive Summary

Octavius Infrastructure Limited is committed to achieving Net Zero greenhouse gas emissions across its UK operations by 2040, ahead of the UK Government's 2050 target. Since 2022, Octavius has maintained carbon neutral Scope 1 and Scope 2 emissions.

This Carbon Reduction Plan sets out our baseline and current emissions, reporting methodology, emissions reduction targets, completed and planned carbon reduction initiatives, and declaration and sign-off.

It has been prepared in line with PPN 006 requirements, formerly PPN 06/21 for procurements commenced before 24 February 2025, and the GHG Protocol Corporate Accounting and Reporting Standard, using an operational control boundary and relevant UK Government conversion factors.

Our reported 2025/26 emissions are 14,613.62 tCO2e. The increase from the prior year reflects business growth, acquisitions now included within the reporting boundary, expanded Scope 3 reporting and improved data quality.

Our Scope 3 inventory includes the five categories required under PPN 006: upstream transportation and distribution, waste generated in operations, business travel, employee commuting, and downstream transportation and distribution. We also report additional relevant categories where data is available, including hotel stays, homeworking and purchased materials.

We recognise that reducing emissions will require continued investment, improved data capture, low-carbon technology adoption, behaviour change, and collaboration with clients and our supply chain.

2 Meeting the Reporting Requirements

Octavius Infrastructure Limited is a UK-incorporated business. This Carbon Reduction Plan has been prepared to meet the reporting requirements of PPN 006 and associated technical guidance, alongside our Streamlined Energy and Carbon Reporting obligations.

The plan reports Scope 1 and Scope 2 emissions and the required subset of Scope 3 emissions in tonnes of carbon dioxide equivalent (tCO2e). It also explains our baseline, current emissions, intensity metrics, reduction targets, completed and planned reduction projects, and governance arrangements.

The plan is reviewed and updated annually to reflect organisational changes, improved data quality and progress against reduction measures. In 2024/25, Octavius rebaselined its emissions following material organisational changes and the inclusion of additional emissions sources.

We will continue to improve the completeness and accuracy of our Scope 3 inventory, particularly through better supply chain data and alignment with RSK reporting expectations and science-based target principles.

2.1 Our low carbon vision

As an organisation, Octavius is committed to integrating sustainable development into everyday practice by minimising environmental impact wherever possible. Our strategic business plan sets out our ambitions for the business and our sustainable legacy commitments for the next five years.

During the process of developing this CRP, key areas have been selected that will allow us to demonstrate reductions in the carbon emissions generated by our activities. This plan is developed in alignment with:

- The 1.5°C reduction goal of the Paris Agreement
- The UK's commitment to be a net zero economy by 2050
- Government's Decarbonising Transport: A Better, Greener Britain (2021) and Industrial Decarbonisation Strategy
- The Committee on Climate Change's sixth carbon budget

2.2 Our net zero commitments

Our business is committed to the following timeline for achieving net zero carbon in our operations and activities;

- Carbon neutral for our corporate emissions – by 2023
- Net zero for our delivery operations – by 2040 now aligned with RSK

Our ambition is to eliminate our corporate and project delivery emissions, so we are net zeroby 2035 and work with the supply chain to reduce their emissions by 2040. This includes undertaking the following:

- Ensuring 100% renewable energy on our site by 2028
- Planting 40,000 trees by 2031
- 40% reduction on our revised baseline year by 2028
- Ensuring all construction plant is net zero by 2040
- Ensuring all our sites are carbon neutral by 2025 and net zero by 2040

Key to delivering our net zero target of 2040 is the consistent consideration of carbon as part of the project delivery process and where our key intervention points are. We have used PAS2080 as a framework for the carbon management process, to ensure that elements such as leadership, governance, quantification, target setting and continual improvement are embedded in the DNA of our project management approach.

3 Emissions Reporting Methodology

In accordance with the GHG Protocol Corporate Accounting and Reporting Standard, Octavius reports emissions using an operational control boundary. This means we report emissions from activities and operations where we have authority to introduce and implement operating policies.

This boundary includes our owned, leased and temporarily controlled sites, offices, vehicles, plant and project operations where Octavius has operational control. The methodology is applied consistently across Scope 1, Scope 2 and relevant Scope 3 emissions.

3.1 Reporting Boundary and Emissions Scopes

Direct emissions

Scope 1 emissions are direct emissions from sources owned or controlled by Octavius, including fuel used in owned vehicles, plant, generators and site operations.

Octavius own vehicles and purchase fuel to run our vehicles and therefore we report these emissions under scope 1.

Scope 2 emissions are indirect emissions from purchased electricity used in offices, sites, tools, electric plant and electric vehicles where Octavius is responsible for the supply. These include market and location-based calculations.

Octavius do not purchase energy for the buildings we lease as this is covered by the landlord. Where we have a direct connection to the national grid at our construction sites and offices or have specific clauses to pay for electricity separately, we will report these emissions.

Indirect emissions

Scope 3 emissions are indirect value-chain emissions arising from activities outside our direct control. For PPN 006, Octavius reports the required categories of upstream transportation and distribution, waste generated in operations, business travel, employee commuting, and downstream transportation and distribution.

- Our scope 3 emissions reporting in years 2019- 2022 was limited to business travel.
- In 2022/23 we added hotel stays, homeworking to our Scope 3 emissions.
- In 2023/24 we have added upstream purchased materials into our Scope 3 emissions.
- In 2024/25 we added in well to tank calculations, improved good and services calculations and added in supply chain fuel activities into our Scope 3 emissions. We also independently verified our calculations.

For 2025/26, our Scope 3 reporting includes the PPN 006 required categories and additional relevant emissions sources where data is available. We report the following emissions.

- GHG protocol Scope 3 Category 1: Goods and services
- GHG protocol Scope 3 Category 3: Fuel and Energy related activities not included in Scope 1 GHG protocol Scope 3 Category 5: Waste disposal
- GHG protocol Scope 3 Category 6: Business travel and hotel stays
- GHG protocol Scope 3 Category 4: Employee commuting and homeworking

Downstream transportation and distribution: our products are not typically transported or distributed to end customers. We therefore consider this category not applicable to our current operations, while continuing to review applicability as part of our Scope 3 inventory.

3.2 Financial year 2025/2026 Current Emissions reporting

Financial Year: 2025/26

Additional Details relating to these FY Emissions calculations.

The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2025/2026, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions.

Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet, employee commuting and waste transportation and distribution from sites. We have also taken into account homeworking and hotel stays and materials purchased.

Note many of our office staff work from home a minimum of 2 days per week however operatives and site personnel remain working on site.

Intensity metrics have been calculated utilising these reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:

Scope	Detail	tCo2e	%
Scope 1	**Purchased fuel**	2833.04	19.32%
	Purchased fuel for fleet	437.68	2.98%
Scope 2	**Purchased electricity -Location based**	49.65	0.34%
	Purchased electricity - Market based	102.48	0.70%
Scope 3	GHG Category 1 Goods and services	8000.11	54.56%
	GHG Category 1 Goods and services (water)	0.88	0.01%
	GHG Category 3 Fuel- and Energy-Related Activities Not Included in Scope 1 or 2	821.64	5.60%
	GHG Category 5 waste disposal	310.21	2.12%
	GHG Category 6 Business travel	1213.87	8.28%
	GHG Category Category 6 hotel stays	101.44	0.69%
	GHG Category 7 Employee commuting and homeworking	792.27	5.40%
Totals (PPN06)	Total Scope 1 emissions	3270.72	22.31%
	Total Scope 2 emissions (market and location based)	152.13	1.04%
	Total Scope 3 emissions (all)	11240.42	76.66%
	TOTALS (PPN06 reporting)	**14663.28**	**100%**
Totals (SECR)	Total Scope 1 emissions	3270.72	59.13%
	Total Scope 2 emissions (market and location based)	152.13	2.75%
	Total Scope 3 emissions (SECR reporting)	2107.58	38.10%
	Totals (SECR only)	**5531.31**	**100%**

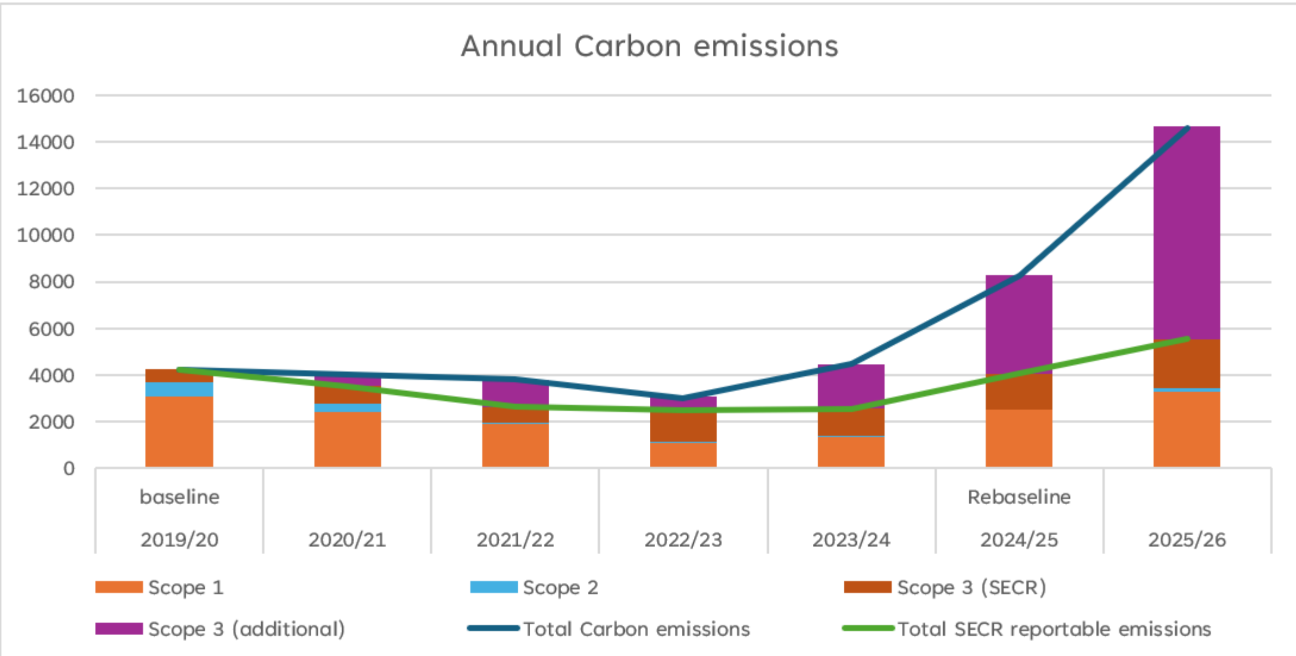
3.3 Emission Intensity Metrics (SECR only)

An intensity metric has been calculated for the annual total emissions for Octavius Infrastructure Limited of tCo2e/£m turnover and tCO2e per employee. The methodology of the intensity metric is based on a turnover of £358m and 7844 permanent employees on 1st April 2026 and is compared to the SECR total carbon emissions only.

Intensity Matrix SECR	2025/26	2024/25	2023/24	2022/23	2022/24
Intensity tCo2e /£m turnover	15.45	12.57	9.18	11.53	13.43
Intensity tCo2e / employee	6.80	5.94	4.11	5.24	6.49

4. Emissions Reduction Targets and Carbon Reduction Projects

Octavius is targeting Net Zero by 2040. We will prioritise operational reductions before considering offsetting for residual emissions, focusing on fuel reduction, renewable electricity, better data, employee engagement and supply chain collaboration.
This year provides a stronger basis for tracking progress as Scope 3 reporting improves and low-carbon technologies, materials and delivery methods mature.



4.1 Completed carbon reduction projects

Although reported emissions have increased due to growth, acquisitions and expanded Scope 3 reporting, we have delivered targeted reduction measures in areas where we have greatest control.

- Increased availability of hybrid and electric vehicles through the company car scheme.
- Developed low-carbon options guidance for project teams.
- Achieved PAS 2080 accreditation for carbon management in infrastructure.
- Increased use of low-carbon site equipment, mobile accommodation and eco-cabins.
- Implemented Action Sustainability to improve Scope 3 data capture.
- Procured low-carbon electricity from renewable sources.
- Moved to alternative fuels, including HVO, where appropriate for site operations.

In this FY, we offset 3,000 tCO_2e through certified projects delivered with Carbon Footprint Limited. Further details are provided in Appendix 2.

We have also planted 3,000 trees in the UK to support climate resilience and wider environmental benefits.

3.2 Reductions in scope 1 emissions

We are reducing direct fuel emissions through the following measures:

- Installing EV charging points at sites.
- Using renewable energy and lower-carbon fuels, including certified sustainable HVO and biofuels.
- Increasing use of low-carbon plant and equipment.
- Transitioning the van fleet to electric vehicles through leasing arrangements.

3.3 Reductions in scope 2 emissions

We are reducing electricity-related emissions by:

- Reducing office electricity use through measures such as PIR lighting.
- Increasing use of renewable electricity generation on site.

3.4 Reductions in scope 3 emissions

We are reducing Scope 3 emissions through targeted action on business travel,

commuting, transport, materials and supply chain engagement.

- Encouraging electric vehicles through the company car scheme.
- Transitioning vans to electric vehicles where operationally viable.
- Encouraging public transport for business travel.
- Promoting electric vehicles through the company car scheme.
- Encouraging cycling through the cycle-to-work scheme.
- Promoting public transport and staff awareness training.
- Reusing site materials to reduce transport and disposal impacts.
- Developing supply chain engagement guidance.
- Using local facilities to reduce transport distances.
- Improving materials reporting to track what we buy and where it comes from

4.5 General carbon reduction activities in our project lifecycle

PAS 2080 supports our approach to reducing carbon across the project lifecycle. We apply the carbon hierarchy by avoiding, minimising and reducing emissions before considering offsetting for residual impacts.

- Avoid emissions by refining scope and design.
- Minimise fuel, material use and embodied carbon.
- Apply innovation, lean delivery and low-carbon alternatives.
- Reduce waste through circular economy principles.

Residual emissions are addressed through certified offsetting once reduction opportunities have been exhausted.

Our carbon steering group helps identify, prioritise and embed practical reduction actions across the business.

4.6 Communication

We work with clients, suppliers and other stakeholders to improve emissions data and support reductions in energy use, waste and value-chain emissions. We review and publish our Carbon Reduction Plan annually.

4.7 Employee learning and behaviour change

We will continue to build environmental awareness among employees and suppliers through learning, engagement and behaviour change activity.

Hybrid working, energy awareness and resource efficiency remain key areas of focus for reducing commuting, business travel and workplace emissions.

Activities include Site Environmental Awareness Training, carbon and climate change sessions, newsletter updates, and learning resources delivered with the Supply Chain Sustainability School.

4.8 Leadership

The Executive Board supports the carbon reduction programme and the resources required to deliver Octavius' Net Zero ambitions.

Executive accountability sits with Cat Cliffe, People and Sustainability Director.

Our business strategy embeds sustainable legacy, with a focus on carbon reduction, resource efficiency and biodiversity enhancement.

The Board will continue to support practical change and targeted investment where needed.

5.0 Declaration and sign-off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standards for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of Octavius Infrastructure Limited

Catriona Cliffe

Catriona Cliffe
People and Sustainability Director
01 September 2026

Appendix 1: Reporting Methodology

Scope 1 and 2 consumption and CO2e emission data has been calculated in line with the 2021 UK Government environmental reporting guidance. The following Emission Factor Databases consistent with the 2021 UK Government environmental reporting guidance have been used, utilising the current published kWh gross calorific value (CV) and kgCO2e emissions factors relevant for reporting year 01/04/2024–31/03/2025: Database 2024, Version 1.0.

For properties where Octavius Infrastructure Ltd is indirectly responsible for utilities(i.e. via a landlord or service charge), either (a) an average consumption for properties with similar operations, was calculated at meter level and applied to the properties with no available data, or (b) a benchmark kWh/m2 consumption was used based on the nature and size of operations with no available data. These full year estimations were applied to 2 electricity supplies at Rugby and Reigate offices. Intensity metrics have been calculated utilising the 2024/25 reportable figures for turnover and employees, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric.

4 Our GHG Reporting – Supporting Notes for PPN

In response to this new requirement for a Carbon Reduction Plan as part of the Procurement Policy Note (PPN) 006 we, like much of our sector, are increasing the scope and accuracy of our GHG reporting. This section offers supporting notes to put our reporting into context against the PPN requirements and set out our ambition over the next 12 months so that we can report in full for the first time. While we have been actively reporting and targeting GHG emissions (exceeding the requirements for other schemes such as SECR), we have not had any mandated requirement to report wider Scope 3 emissions as we are not a listed company. We trust these supporting notes provide an acceptable explanation of our current position regards our emissions reporting.

We are undertaking a comprehensive review of our operations and the recently published requirements set out within PPN 006 and are implementing actions to close identified gaps in our Scope 3 reporting. The focus of our Scope 3 emissions accounting shall be focused on, but not necessarily limited to, the following GHG categories:

- Upstream transportation and distribution
- Waste generated in operations
- Business travel
- Employee commuting
- Downstream transportation and distribution

The Scope 3 section above outlines our intended actions and demonstrates our commitment to reaching Net Zero.

CRP Review

We review our Carbon Reduction Plan no later than September each year.

CRP Published. This is our preliminary carbon reduction plan, published to meet the need of PPN 006. We continue to work on increasing the scope and accuracy of our reporting.

5 Appendix 2: Previous year reporting breakdown

5.1 Original baseline year FY 2019/2020

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reductions can be measured.

Baseline Year: 2019/20 (Part of Osborne Group Holdings Limited)	
Additional Details relating to the Baseline Emissions calculations.	
The GHG emissions scope boundary, used to establish our 2019/20 baseline, was determined via an operational control model following the GHG protocol. The baseline includes all Scope 1 and 2 emissions in accordance with SECR requirements (excluding operations over which the Group does not have controlling share), this includes subcontractor fuel usage onsite and Scope 3 emissions from grey fleet for business travel only.	
Baseline year emissions:	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 1	3,101
Scope 2	613
Scope 3 (Included Sources) Business travel	519.19 519.19
Total Emissions	4,233

5.2 Financial year 2020/2021 Emissions reporting

Financial Year: 2020/21 (Part of Osborne Group Holdings Limited)

Additional Details relating to these FY Emissions calculations.

The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2020/2021, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions
Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet.

Note also that for 2020/21, the global Covid-19 pandemic meant that all of our office staff worked from home for the entire financial year however operatives and site personnel remained working on site.

Intensity metrics have been calculated utilising the 2020/21 reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:

Total emissions:

EMISSIONS	TOTAL (tCO_2e)
Scope 1	**2,389**
Scope 2	**381**
Scope 3 (Included Sources) Business travel Upstream transportation and distribution	**1,244** 749 468
Total Emissions	**3,987**
Intensity Metrics	Total number of employees on 01 April 2021 = 359 Tonnes carbon per employee = 11.10tCo2 Tonnes carbon per million turnover = 23.87tCO2e/£mTO

5.3 Financial year 2021/2022 Emissions reporting

Financial Year: 2021/22 (Part of Osborne Group Holdings Limited until 16/09/21)	
Additional Details relating to these FY Emissions calculations.	
The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2021/2022, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions. Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet. **This year also includes details additional scope 3 emissions relating to employee commuting and the generation of waste transportation and distribution from sites.** Note also that for 2021/22 the global Covid-19 pandemic still meant that most of our office staff worked from home for the entire financial year however operatives and site personnel remained working on site. Intensity metrics have been calculated utilising the 2021/22 reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:	
Total emissions:	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 1	**1886**
Scope 2	**76**
Scope 3 **(Included Sources)** Business travel [1] Employee commuting [2] transportation and distribution [3]	**1836** 556 112 1168
Total Emissions	**3798**
Intensity metrics	Total number of employees on 01 April 2022 = 393 Tonnes carbon per employee = 10.03tCo2 Tonnes carbon per million turnover = 19.38tCO2e/£mTO

[1] Business travel includes grey fleet but excludes air travel (in line with our SECR reporting obligations). Please refer to the supporting notes in the Appendix. [2] Fuel used on our sites by contractors

3 Employee commuting to our sites

5.4 Financial year 2022/2023 Emissions reporting

Financial Year: 2022/23	
Additional Details relating to these FY Emissions calculations.	
The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2022/2023, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions. Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet, employee commuting and waste transportation and distribution from sites. **This year we have also taken into account homeworking and hotel stays.** Note also that for 2022/23 the introduction of hybrid and flexible working at Octavius has meant that many of our office staff work from home a minimum of 2 days per week however operatives and site personnel remained working on site. Intensity metrics have been calculated utilising the 2022/23 reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 1	**1095**
Scope 2	**34**
Scope 3 (Included Sources) Supplier fuels for distribution and transportation[2] Business travel [3] Employee commuting [4] transportation and distribution [5] home working[6] hotel stays [7]	**1889** 331 622 449 249 201 37
Total Emissions	**3018**
Intensity metrics	Total number of employees on 01 April 2022 = 473 Tonnes carbon per employee = 6.38 Tonnes carbon per million = 14.04tCo2e/£mTO

[2] Supplier fuel for transportation and distribution
[3] Business travel includes grey fleet but excludes air travel (in line with our SECR reporting obligations.
[4] Employee commuting to our sites and offices
[5] materials and equipment
[6] Homeworking for heating and office equipment
[7] Hotel stays

5.5 Financial year 2023/2024 Emissions reporting

Financial Year: 2023/24	
Additional Details relating to these FY Emissions calculations.	
The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2023/2024, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions. Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet, employee commuting and waste transportation and distribution from sites. **This year we have also taken into account homeworking and hotel stays and materials purchased.** Note also that for 2023/24 the introduction of hybrid and flexible working at Octavius has meant that many of our office staff work from home a minimum of 2 days per week however operatives and site personnel remain working on site. Intensity metrics have been calculated utilising the 2023/24 reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 1	**1366**
Scope 2	**47**
Scope 3 (Included Sources) Supplier use of site fuel - transportation and distribution Business mileage all employees Waste generated in operations Employee commuting Home working for heating and office equipment Hotel stays Materials purchased embodied	**3054** 128 703 590 83 351 1.35 1197
Total Emissions	**4468**
Intensity metrics	Total number of employees on 01 April 2022 = 621 Tonnes carbon per employee = 7.36 Tonnes carbon per million = tCo2e/£mTO = 15.49

Financial year 2024/2025 Emissions reporting

Financial Year: 2024/25			
Additional Details relating to these FY Emissions calculations.			
The GHG emissions scope boundary, used to establish the GHG emissions for Financial Year 2024/2025, was determined via an operational control model following the GHG protocol. This year includes all Scope 1 and 2 emissions in accordance with SECR requirements. It also includes the following scope 3 emissions.			
Business travel, and upstream transportation and distribution associated with subcontractor fuel usage onsite and from grey fleet, employee commuting and waste transportation and distribution from sites. We have also taken into account homeworking and hotel stays and materials purchased.			
Note many of our office staff work from home a minimum of 2 days per week however operatives and site personnel remain working on site.			
Intensity metrics have been calculated utilising the 2024/25 reportable figures, and tCO2e for both individual sources and total emissions were then divided by this figure to determine the tCO2e per metric:			
Scope	Detail	2024/25	%
	Total Scope 1 emissions	**2503**	**44.40%**
Scope 1	Purchased fuel	2017	35.80%
	Purchased fuel for fleet	486	8.60%
	Total Scope 2 emissions	**28**	**0.50%**
Scope 2	Purchased electricity for offices	28	0.50%
	Total Scope 3 emissions	**3105**	**55.10%**
Scope 3	Transportation and distribution	167	2.96%
	Business travel	845	14.99%
	Employee commuting	466	8.27%
	Waste generated in operations	259	4.61%
	Hotel stays	27	0.47%
	Homeworking	150	2.66%
	Purchased goods and services (materials)*	1190	21.11%
	TOTALS	**5637**	**100%**
	Intensity metrics		
	Intensity tCo2e /£m turnover	17.45	
	Intensity tCo2e / employee	8.24	